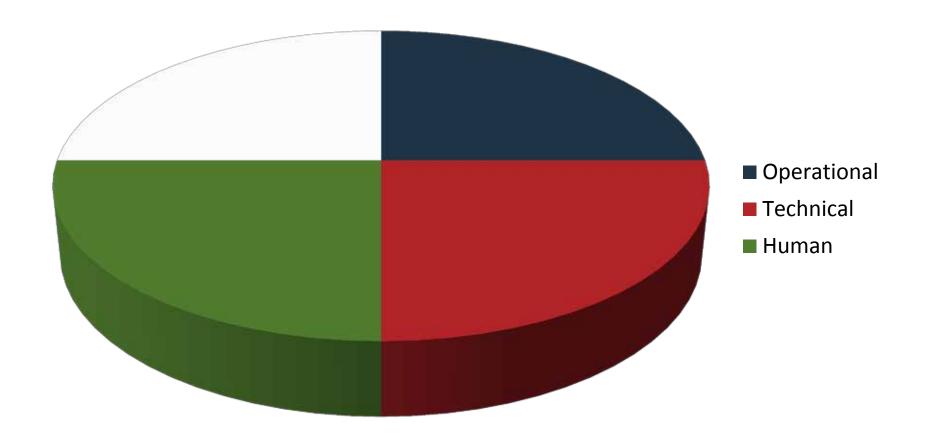


Kathy Fox

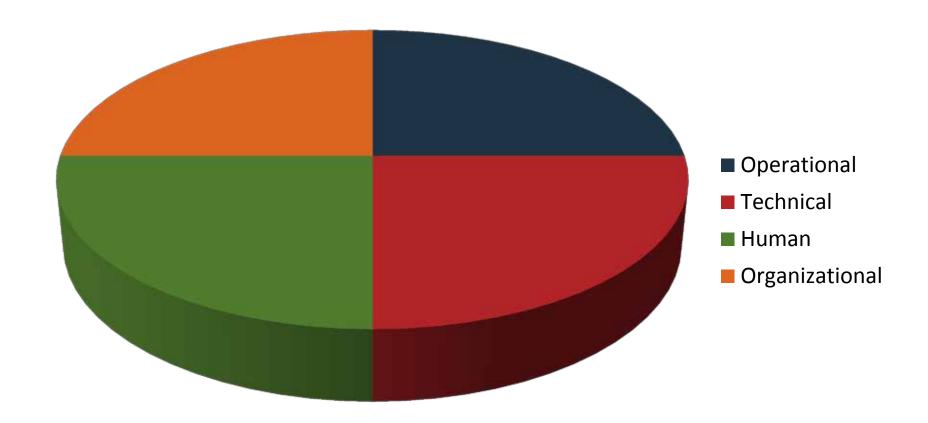
Chair, Transportation Safety Board of Canada Reykjavik, Iceland 20 October 2016



#### **Investigations: Putting the pieces together**



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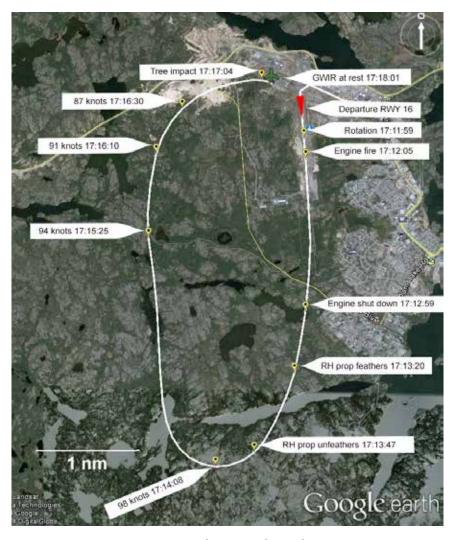
#### **Balancing competing priorities**



#### "No big deal?"



#### "The lack of a top-down safety culture"





Bureau de la sécurité des transports

#### "When is enough ... enough?"





## A systems-level approach to SMS only works if all companies have:

- the ability to proactively identify safety deficiencies
- the *capability* to rectify them
- a top-down, organization-wide *commitment* to doing so
- balanced regulatory oversight

### **QUESTIONS?**

# Canada